



**FACULTY OF BUSINESS**

**FINAL EXAMINATION**

Student ID (in Figures) : 

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Student ID (in Words) : \_\_\_\_\_  
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Course Code & Name : **HRM1313 MANAGING PEOPLE IN THE SERVICE INDUSTRY**  
Semester & Year : May - August 2022  
Lecturer/Examiner : Raymond Lee  
Duration : 2 Hours

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**INSTRUCTIONS TO CANDIDATES**

1. This question paper consists of 2 parts:  
PART A (30 marks) : THIRTY (30) multiple choice questions. Answers are to be written in the Multiple Choice Answer Sheet provided.  
PART B (70 marks) : SEVEN (7) short answer questions. Answers are to be written in the Answer Booklet provided.
2. Candidates are not allowed to bring any unauthorised materials except writing equipment into the Examination Hall. Electronic dictionaries are strictly prohibited.
3. This question paper must be submitted along with all used and/or unused rough papers and/or graph paper (if any). Candidates are NOT allowed to take any examination materials out of the examination hall.
4. Only ballpoint pens are allowed to be used in answering the questions, with the exception of multiple choice questions, where 2B pencils are to be used.

**WARNING:** The University Examination Board (UEB) of BERJAYA University College regards cheating as a most serious offence and will not hesitate to mete out the appropriate punitive actions according to the severity of the offence committed, and in accordance with the clauses stipulated in the Students' Handbook, up to and including expulsion from BERJAYA University College.

**Total Number of pages = 9 (Including the cover page)**

**PART B : SHORT ANSWER QUESTIONS (70 MARKS)**  
**INSTRUCTION(S) : Answer ALL the questions. Write your answers in the Answer Booklet(s) provided.**

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**Question 1**

Explain briefly any **FIVE (5)** on-the-job training methods. **(10 marks)**

**Question 2**

Briefly explain **TWO (2)** content theories of motivation and provide **ONE (1)** workplace example for each theory. **(10 marks)**

**Question 3**

- a) Define performance management. **(1 mark)**
- b) State **THREE (3)** reasons to manage employee performance. **(3 marks)**
- c) State the **SIX (6)** basic building blocks of performance management **(6 marks)**

**Question 4**

Explain **FIVE (5)** distinctions between leadership and management. **(10 marks)**

**Question 5**

- a) Explain **ONE (1)** difference between group and team. **(2 marks)**
- b) Explain briefly the **FOUR (4)** stages of team formation. **(8 marks)**

**Question 6**

Briefly explain **FIVE (5)** conflict resolution techniques and give **ONE (1)** example of situation where each technique is appropriate. **(10 marks)**

**Question 7**

Briefly explain **FIVE (5)** ways to manage resistance to change. **(10 marks)**

**END OF EXAM PAPER**